

GLASGOW CITY COUNCIL
REVENUE ESTIMATES for the YEAR ENDING
31 March 2017



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REVENUE ESTIMATES 2016/17

SUMMARY OF AGGREGATE ESTIMATES

Line No.		Estimate 2016/17
		<u>£</u>
1	Service Expenditure	2,222,288,000
2	Service Income	738,906,800
3	<u>Total Net Service Expenditure</u>	<u>1,483,381,200</u>
4	Changes in Balances	-12,808,000
5	<u>Total Net Expenditure</u>	<u>1,470,573,200</u>
6	<u>Central Government Grant</u>	<u>1,219,974,000</u>
7	<u>Balance to be met from Local Taxes</u>	<u>250,599,200</u>

2015/16 £	COUNCIL TAX	2016/17 £
808.67	Band A	808.67
943.44	Band B	943.44
1,078.22	Band C	1,078.22
1,213.00	Band D	1,213.00
1,482.56	Band E	1,482.56
1,752.11	Band F	1,752.11
2,021.67	Band G	2,021.67
2,426.00	Band H	2,426.00

REVENUE ESTIMATES 2016/17

NET DIRECT SERVICE EXPENDITURE

Line No.		Estimate 2016/17
1	Chief Executive's Office and Corporate Services	51,593,600
2	Development and Regeneration Services	23,529,800
3	Education Services	476,300,600
4	Financial Services	134,188,100
5	Land and Environmental Services	109,930,400
6	Social Work Services	391,682,300
7	Related Companies, Joint Boards and Managed Services	146,583,500
8	Net Direct Expenditure	<u>1,333,808,300</u>
9	Financing Costs	162,870,800
10	Allocations	-2,398,300
11	Contribution from Trading Operations and Related Companies	-14,144,700
12	Contributions to Funds	3,245,100
13	Net Service Expenditure	<u>1,483,381,200</u>
14	Changes in Balances	-12,808,000
15	Total Net Expenditure	<u>1,470,573,200</u>

REVENUE ESTIMATES 2016/17

EXPENDITURE ANALYSIS

Line No.		Estimate 2016/17
1	Employee costs	600,159,300
2	Premises costs	92,799,600
3	Supplies and services	234,298,900
4	Transport and plant	21,445,700
5	Transfer payments	555,924,900
6	Third party payments	560,096,100
7	Capital financing costs	164,996,400
8	Allocations <i>(Transfers to capital, Departmental allocations, Central support allocations)</i>	-10,678,000
9	Contributions to funds	3,245,100
10	Service Expenditure	2,222,288,000

REVENUE ESTIMATES 2016/17

INCOME ANALYSIS

Line No.		Estimate 2016/17
		<hr/>
1	Other grants, reimbursements and contributions	557,504,000
2	Customer and client receipts	151,742,200
3	Interest	1,029,200
4	Interdepartmental charges for services	14,486,700
5	Contribution from Trading Operations and Related Companies	14,144,700
6	Service Income	738,906,800

**Service Revenue
Estimates
2016/17**

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

Line No.	<u>Expenditure</u>	<u>Estimate 2016/17</u> £
1	Governance	861,000
2	Employee costs	1,353,600
3	Transport and plant	3,800
4	Supplies and services	3,600
5	Transfer to capital	-500,000
6	Human Resources	2,043,300
7	Employee costs	1,650,800
8	Transport and plant	200
9	Supplies and services	382,300
10	Third party payments	10,000
11	Procurement	1,421,500
12	Employee costs	1,054,400
13	Transport and plant	1,000
14	Supplies and services	33,800
15	Third party payments	332,300
16	Democratic Services	32,020,900
17	Employee costs	2,627,600
18	Premises costs	148,200
19	Transport and plant	16,700
20	Supplies and services	469,900
21	Third party payments	1,256,300
22	Transfer payments	27,502,200
23	Legal and Administration	5,168,100
24	Employee costs	4,227,900
25	Premises costs	30,000
26	Transport and plant	11,600
27	Supplies and services	963,600
28	Third party payments	35,000
29	Transfer to capital	-100,000
30	Chief Executive's Office	5,773,300
31	Employee costs	4,414,800
32	Transport and plant	4,600
33	Supplies and services	799,400
34	Third party payments	420,000
35	Transfer payments	134,500
36	Carried forward	47,288,100

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17</u> £
1	Governance	65,000
2	Customer and client receipts	65,000
3	Human Resources	175,500
4	Customer and client receipts	52,300
5	Inter departmental trading income	123,200
6	Procurement	175,700
7	Customer and client receipts	175,700
8	Democratic Services	600,700
9	Customer and client receipts	574,900
10	Inter departmental trading income	25,800
11	Legal and Administration	4,780,800
12	Customer and client receipts	4,350,600
13	Inter departmental trading income	430,200
14	Chief Executive's Office	260,300
15	Other grants, reimbursement and contributions	28,100
16	Customer and client receipts	226,700
17	Inter departmental trading income	5,500
18	Carried forward	<hr/> 6,058,000

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

Line No.	Expenditure	Estimate 2016/17 £
1	Brought forward	47,288,100
2	Transformation	1,073,600
3	Employee costs	1,067,400
4	Transport and plant	200
5	Supplies and services	2,000
6	Third party payments	4,000
7	Office Accommodation	12,166,200
8	Premises costs	11,953,500
9	Transport and plant	500
10	Supplies and services	212,200
11	Direct departmental expenditure	60,527,900
12	Central Charges	-6,589,300
13	Capital charges	10,921,900
14	Central support allocations in	12,239,100
15	Central support allocations out	-29,750,300
16	Total expenditure	53,938,600

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17</u> £
1	Brought forward	6,058,000
2	Office Accommodation	2,876,300
3	Customer and client receipts	2,876,300
4	<u>Direct departmental income</u>	<u>8,934,300</u>
5	<u>Direct departmental net expenditure to summary page 5</u>	<u>51,593,600</u>
6	<u>Net expenditure</u>	<u>45,004,300</u>

DEVELOPMENT AND REGENERATION SERVICES

Estimate of Expenditure and Income

Line No.	Expenditure	Estimate 2016/17 £
1	Planning Services	5,823,600
2	Employee costs	4,839,400
3	Transport and plant	9,500
4	Supplies and services	133,200
5	Transfer payments	841,500
6	Project Management - Design	6,570,200
7	Employee costs	3,188,800
8	Premises costs	5,410,700
9	Transport and plant	38,700
10	Supplies and services	852,800
11	Third party payments	2,446,200
12	Transfer to capital	-5,367,000
13	Housing Investment	84,255,700
14	Employee costs	2,664,300
15	Premises costs	13,500
16	Transport and plant	1,600
17	Supplies and services	628,300
18	Third party payments	25,500
19	Transfer payments	80,922,500
20	Economic Development	17,708,700
21	Employee costs	3,614,600
22	Premises costs	495,800
23	Transport and plant	200
24	Supplies and services	12,220,600
25	Third party payments	178,500
26	Transfer payments	1,199,000
27	Service Development	3,989,700
28	Employee costs	3,616,500
29	Premises costs	25,000
30	Transport and plant	80,500
31	Supplies and services	277,100
32	Third party payments	140,600
33	Transfer to capital	-150,000
34	Building Control	1,346,900
35	Employee costs	1,196,500
36	Premises costs	109,000
37	Transport and plant	19,100
38	Supplies and services	22,300
39	Carried forward	119,694,800

DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17 £</u>
1	Planning Services	1,890,600
2	Customer and client receipts	1,890,600
3	Project Management - Design	4,746,100
4	Customer and client receipts	4,278,100
5	Inter departmental trading income	468,000
6	Housing Investment	84,514,200
7	Other grants, reimbursements and contributions	80,583,000
8	Customer and client receipts	3,842,200
9	Interest	89,000
10	Economic Development	1,684,600
11	Other grants, reimbursements and contributions	967,400
12	Customer and client receipts	717,200
13	Service Development	149,400
14	Customer and client receipts	149,400
15	Building Control	3,180,100
16	Customer and client receipts	3,073,100
17	Inter departmental trading income	107,000
18	Carried forward	<hr/> 96,165,000

DEVELOPMENT AND REGENERATION SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2016/17</u> £
1	Brought forward	119,694,800
2	Direct departmental expenditure	119,694,800
3	Central Charges	38,001,300
4	Capital charges	28,085,700
5	Central support allocations in	9,915,600
6	Total expenditure	157,696,100

DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17</u> £
1	Brought forward	96,165,000
2	Direct departmental income	96,165,000
3	Direct departmental net expenditure to summary page 5	23,529,800
4	Net expenditure	61,531,100

EDUCATION SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate</u> <u>2016/17</u> £
1	Support Services	4,435,600
2	Employee costs	4,112,400
3	Transport and plant	6,100
4	Supplies and services	299,100
5	Third party payments	18,000
6	Early Years	61,254,100
7	Employee costs	46,284,500
8	Premises costs	2,350,000
9	Transport and plant	60,600
10	Supplies and services	4,923,100
11	Third party payments	1,385,400
12	Transfer payments	6,250,500
13	Primary Schools	166,792,200
14	Employee costs	116,457,500
15	Premises costs	23,171,700
16	Transport and plant	704,900
17	Supplies and services	24,367,100
18	Third party payments	1,244,800
19	Transfer payments	846,200
20	Secondary Schools	185,922,600
21	Employee costs	109,947,500
22	Premises costs	9,846,200
23	Transport and plant	1,135,400
24	Supplies and services	62,748,500
25	Third party payments	1,794,100
26	Transfer payments	450,900
27	Additional Support For Learning	60,942,700
28	Employee costs	39,281,400
29	Premises costs	2,669,300
30	Transport and plant	8,582,200
31	Supplies and services	3,001,200
32	Third party payments	7,329,200
33	Transfer payments	79,400
34	Schools - Other	3,428,400
35	Employee costs	2,631,700
36	Premises costs	168,100
37	Transport and plant	111,900
38	Supplies and services	504,300
39	Third party payments	12,400
40	Carried forward	482,775,600

EDUCATION SERVICES

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17 £</u>
1	Early Years	3,601,900
2	Customer and client receipts	3,601,900
3	Primary Schools	2,810,500
4	Customer and client receipts	2,810,500
5	Secondary Schools	3,048,600
6	Customer and client receipts	3,048,600
7	Additional Support For Learning	2,505,000
8	Customer and client receipts	2,505,000
9	Schools - Other	842,600
10	Customer and client receipts	842,600
11	Carried forward	<hr/> 12,808,600

EDUCATION SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2016/17</u> £
1	Brought forward	482,775,600
2	Education Maintenance Allowance/Bursaries	3,250,800
3	Employee costs	161,000
4	Transfer payments	3,089,800
5	Gateway	122,600
6	Supplies and services	122,600
7	Education Improvement Services	2,103,900
8	Employee costs	1,782,300
9	Transport and plant	13,700
10	Supplies and services	265,900
11	Transfer payments	42,000
12	Education - Miscellaneous	2,974,800
13	Employee costs	8,500
14	Premises costs	2,632,500
15	Supplies and services	150,200
16	Third party payments	183,600
17	Education - Vocational Training	3,112,500
18	Employee costs	1,774,100
19	Transport and plant	344,300
20	Supplies and services	994,100
21	Direct departmental expenditure	494,340,200
22	Central Charges	61,000,100
23	Capital charges	34,379,700
24	Central support allocations in	26,620,400
25	Total expenditure	555,340,300

EDUCATION SERVICES

for the Year ending 31 March, 2017

Line No.	Income	Estimate 2016/17 £
1	Brought forward	12,808,600
2	Education Maintenance Allowance/Bursaries	3,000,000
3	Other grants, reimbursements and contributions	3,000,000
4	Education Improvement Services	1,760,000
5	Customer and client receipts	1,760,000
6	Education - Miscellaneous	471,000
7	Customer and client receipts	471,000
8	Direct departmental income	18,039,600
9	Direct departmental net expenditure to summary page 5	476,300,600
10	Net expenditure	537,300,700

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2016/17</u> £
1	Financial Strategy and Management	6,290,000
2	Employee costs	3,001,800
3	Premises costs	1,451,400
4	Transport and plant	1,498,300
5	Supplies and services	327,500
6	Third party payments	11,000
7	Financial Inclusion	3,056,000
8	Employee costs	926,100
9	Transport and plant	1,000
10	Supplies and services	27,000
11	Third party payments	89,400
12	Transfer payments	2,012,500
13	Audit and Inspection	1,331,100
14	Employee costs	1,267,600
15	Transport and plant	4,300
16	Supplies and services	1,300
17	Third party payments	57,900
18	Strathclyde Pension Fund Office	3,028,300
19	Employee costs	3,028,300
20	Benefit Payments	403,486,300
21	Housing benefit payments	328,060,200
22	Council Tax reduction	68,000,000
23	Scottish welfare fund	7,426,100
24	Assessor and Electoral Registration Office	2,024,100
25	Employee costs	1,764,600
26	Transport and plant	2,500
27	Supplies and services	257,000
28	Customer and Business Services	56,218,700
29	Employee costs	51,761,200
30	Premises costs	481,900
31	Transport and plant	23,400
32	Supplies and services	3,949,100
33	Third party payments	3,100
34	Carried forward	<u>475,434,500</u>

FINANCIAL SERVICES

for the Year ending 31 March, 2017

Line No.	<u>Income</u>	Estimate <u>2016/17</u> £
1	Financial Strategy and Management	6,001,900
2	Customer and client receipts	1,382,000
3	Inter departmental trading income	4,619,900
4	Financial Inclusion	779,400
5	Customer and client receipts	779,400
6	Audit and Inspection	132,000
7	Customer and client receipts	132,000
8	Strathclyde Pension Fund Office	3,817,300
9	Customer and client receipts	3,817,300
10	Benefit Payments	322,999,200
11	Other grants, reimbursements and contributions	322,999,200
12	Customer and Business Services	2,712,000
13	Customer and client receipts	2,420,200
14	Inter departmental trading income	291,800
15	Carried forward	<hr/> 336,441,800

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2016/17</u> £
1	Brought forward	475,434,500
2	Support Services	5,111,800
3	External audit fees	766,100
4	Payments to other bodies	1,452,900
5	Transfer payments	616,900
6	Resource management	108,700
7	Members' allowances and expenses	2,167,200
8	<u>Direct departmental expenditure</u>	480,546,300
9	Central Charges	-32,220,700
10	Capital charges	74,000
11	Central support allocations in	27,009,800
12	Central support allocations out	-59,304,500
13	<u>Total expenditure</u>	448,325,600

FINANCIAL SERVICES

for the Year ending 31 March, 2017

Line No.	<u>Income</u>	Estimate <u>2016/17</u> £
1	Brought forward	336,441,800
2	Support Services	9,916,400
3	Other grants, reimbursements and contributions	4,620,000
4	Customer and client receipts	5,296,400
5	<u>Direct departmental income</u>	<u>346,358,200</u>
6	<u>Direct departmental net expenditure to summary page 5</u>	<u>134,188,100</u>
7	<u>Net expenditure</u>	<u>101,967,400</u>

LAND AND ENVIRONMENTAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2016/17</u> £
1	Clean Glasgow	2,425,200
2	Supplies and services	1,025,600
3	Third party payments	1,399,600
4	Bereavement Services	3,028,900
5	Employee costs	1,053,000
6	Premises costs	651,700
7	Transport and plant	102,900
8	Supplies and services	1,118,200
9	Allocations	103,100
10	Business Support	131,800
11	Employee costs	5,735,800
12	Premises costs	159,400
13	Transport and plant	218,100
14	Supplies and services	423,800
15	Third party payments	20,000
16	Allocations	-6,425,300
17	Project Management and Design	4,744,000
18	Employee costs	2,751,500
19	Premises costs	3,600
20	Transport and plant	28,000
21	Supplies and services	342,300
22	Third party payments	1,188,000
23	Allocations	430,600
24	Environmental Services	6,608,400
25	Employee costs	5,266,300
26	Premises costs	80,000
27	Transport and plant	93,000
28	Supplies and services	784,800
29	Third party payments	145,000
30	Transfer payments	25,000
31	Allocations	214,300
32	Public Toilets	402,200
33	Premises costs	174,700
34	Supplies and services	205,200
35	Allocations	22,300
36	Carried forward	<hr/> 17,340,500

LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17</u> £
1	Bereavement Services	3,616,400
2	Customer and client receipts	3,616,400
3	Business Support	131,800
4	Customer and client receipts	131,200
5	Inter departmental trading income	600
6	Project Management and Design	2,685,000
7	Other grants, reimbursements and contributions	85,000
8	Customer and client receipts	55,000
9	Inter departmental trading income	2,545,000
10	Environmental Services	427,300
11	Customer and client receipts	230,800
12	Inter departmental trading income	196,500
13	Carried forward	<hr/> 6,860,500

LAND AND ENVIRONMENTAL SERVICES

Estimate of Expenditure and Income

Line No.	Expenditure	Estimate 2016/17 £
1	Brought forward	17,340,500
2	Refuse Collection	25,138,900
3	Premises costs	5,000
4	Transport and plant	6,800
5	Supplies and services	24,827,800
6	Allocations	299,300
7	Street Cleansing	15,297,300
8	Supplies and services	15,100,500
9	Allocations	196,800
10	Disposal Services	42,415,100
11	Employee costs	5,502,400
12	Premises costs	3,095,600
13	Transport and plant	3,497,600
14	Supplies and services	7,226,000
15	Third party payments	22,701,100
16	Allocations	392,400
17	Parking	1,876,800
18	Employee costs	185,500
19	Premises costs	346,900
20	Supplies and services	1,110,800
21	Allocations	233,600
22	Parks and Open Spaces	26,614,300
23	Employee costs	5,492,900
24	Premises costs	917,200
25	Transport and plant	389,300
26	Supplies and services	18,594,200
27	Third party payments	450,000
28	Allocations	872,700
29	Transfer to capital	-102,000
30	Roads Operations	20,391,900
31	Employee costs	3,421,100
32	Premises costs	408,200
33	Transport and plant	129,600
34	Supplies and services	14,326,600
35	Third party payments	706,700
36	Allocations	1,399,700
37	Carried forward	149,074,800

LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17</u> £
1	Brought forward	6,860,500
2	Refuse Collection	6,906,500
3	Customer and client receipts	6,435,300
4	Inter departmental trading income	471,200
5	Street Cleansing	199,000
6	Customer and client receipts	194,000
7	Inter departmental trading income	5,000
8	Disposal Services	6,473,000
9	Customer and client receipts	5,734,200
10	Inter departmental trading income	738,800
11	Parking	18,024,700
12	Customer and client receipts	17,993,700
13	Inter departmental trading income	31,000
14	Parks and Open Spaces	6,134,000
15	Other grants, reimbursements and contributions	10,000
16	Customer and client receipts	3,803,600
17	Inter departmental trading income	2,320,400
18	Roads Operations	1,267,800
19	Customer and client receipts	390,600
20	Inter departmental trading income	877,200
21	Carried forward	<u>45,865,500</u>

LAND AND ENVIRONMENTAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2016/17</u> £
1	Brought forward	149,074,800
2	Traffic Management	9,443,700
3	Employee costs	3,411,800
4	Premises costs	4,000
5	Transport and plant	96,300
6	Supplies and services	3,528,400
7	Third party payments	2,294,000
8	Allocations	109,200
9	Trading Standards	1,240,900
10	Employee costs	1,127,500
11	Transport and plant	16,300
12	Supplies and services	97,100
13	Direct departmental expenditure	159,759,400
14	Central Charges	43,194,600
15	Capital charges	27,832,400
16	Central support allocations in	15,362,200
17	Total expenditure	202,954,000

LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17</u> £
1	Brought forward	45,865,500
2	Traffic Management	3,925,500
3	Customer and client receipts	3,875,500
4	Inter departmental trading income	50,000
5	Trading Standards	38,000
6	Customer and client receipts	38,000
7	Direct departmental income	49,829,000
8	Direct departmental net expenditure to summary page 5	109,930,400
9	Net expenditure	153,125,000

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	<u>Estimate 2016/17</u> £
1	Community Care	390,271,700
2	Employee costs	71,271,800
3	Premises costs	16,092,000
4	Transport and plant	2,248,600
5	Supplies and services	10,653,400
6	Third party payments	263,039,000
7	Transfer payments	25,235,000
8	Allocations	745,000
9	Capital financing costs	986,900
10	Children and Families	137,259,500
11	Employee costs	48,125,700
12	Premises costs	1,766,700
13	Transport and plant	1,565,100
14	Supplies and services	3,558,300
15	Third party payments	80,509,000
16	Transfer payments	1,734,700
17	Criminal Justice	16,632,000
18	Employee costs	11,251,100
19	Premises costs	572,700
20	Transport and plant	84,500
21	Supplies and services	2,766,200
22	Third party payments	1,901,500
23	Transfer payments	56,000
24	Fieldwork	7,930,500
25	Employee costs	4,317,600
26	Premises costs	3,028,300
27	Transport and plant	102,800
28	Supplies and services	436,400
29	Third party payments	45,400
30	Other Services	18,646,300
31	Employee costs	9,884,500
32	Premises costs	2,751,100
33	Transport and plant	101,900
34	Supplies and services	6,567,900
35	Third party payments	85,900
36	Allocations	-745,000
37	Carried forward	570,740,000

SOCIAL WORK SERVICES

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate</u> <u>2016/17</u> £
1	Community Care	123,135,600
2	Other grants, reimbursements and contributions	92,878,900
3	Customer and client receipts	30,161,300
4	Inter departmental trading income	95,400
5	Children and Families	2,141,300
6	Other grants, reimbursements and contributions	668,000
7	Customer and client receipts	1,473,300
8	Criminal Justice	18,590,100
9	Other grants, reimbursements and contributions	17,948,600
10	Customer and client receipts	641,500
11	Fieldwork	1,448,900
12	Customer and client receipts	1,127,700
13	Inter departmental trading income	321,200
14	Other Services	33,741,800
15	Other grants, reimbursements and contributions	33,435,800
16	Customer and client receipts	306,000
17	Carried forward	<hr/> 179,057,700

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2016/17</u> £
1	Brought forward	570,740,000
2	Direct departmental expenditure	570,740,000
3	Central Charges	33,769,700
4	Capital charges	4,203,100
5	Central support allocations in	29,566,600
6	Total expenditure	604,509,700

SOCIAL WORK SERVICES

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17</u> £
1	Brought forward	179,057,700
2	Direct departmental income	179,057,700
3	Direct departmental net expenditure to summary page 5	391,682,300
4	Net expenditure	425,452,000

RELATED COMPANIES, JOINT BOARDS AND MANAGED SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2016/17</u> £
1	City Building (Glasgow) LLP	18,830,000
2	Third party payments	17,430,000
3	Transfer payments	1,400,000
4	City Parking (Glasgow) LLP	6,004,000
5	Premises Costs	1,317,000
6	Third party payments	4,687,000
7	Glasgow Life	75,652,200
8	Third party payments	75,652,200
9	Community Safety Glasgow	9,482,100
10	Third party payments	9,482,100
11	Access	37,949,000
12	Third party payments	37,949,000
13	City Property (Glasgow) LLP	1,578,000
14	Third party payments	1,578,000
15	City Property Investment	2,400,000
16	Third party payments	2,400,000
17	Strathclyde Partnership for Transport	11,175,100
18	Concessionary fares	1,125,900
19	Passenger transportation	10,049,200
20	Jobs and Business Glasgow	6,061,200
21	Third party payments	6,061,200
22	Managed Services - Scientific Services	2,930,200
23	Employee costs	1,545,100
24	Premises costs	455,600
25	Transport and plant	59,100
26	Supplies and services	367,400
27	Support services	173,700
28	Allocations	90,600
29	Capital financing costs	238,700
30	Carried forward	<u>172,061,800</u>

RELATED COMPANIES, JOINT BOARDS AND MANAGED SERVICES

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17 £</u>
1	City Building (Glasgow) LLP	17,339,300
2	Customer and client receipts	17,339,300
3	City Parking (Glasgow) LLP	1,317,000
4	Customer and client receipts	1,317,000
5	Access	3,891,800
6	Customer and client receipts	3,891,800
7	Managed Services - Scientific Services	2,930,200
8	Other grants, reimbursements and contributions	280,000
9	Customer and client receipts	1,847,000
10	Interest	40,200
11	Inter departmental trading income	763,000
12	Carried forward	<hr/> 25,478,300

RELATED COMPANIES, JOINT BOARDS AND MANAGED SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2016/17</u> £
1	Brought forward	172,061,800
2	<u>Direct departmental expenditure</u>	<u>172,061,800</u>
3	Central Charges	-34,057,200
4	Central support allocations out	-34,057,200
5	<u>Total expenditure</u>	<u>138,004,600</u>

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES**

for the Year ending 31 March, 2017

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2016/17 £</u>
1	Brought forward	25,478,300
2	<u>Total income</u>	<u>25,478,300</u>
3	<u>Direct departmental net expenditure to summary page 5</u>	<u>146,583,500</u>
4	<u>Net Expenditure</u>	<u>112,526,300</u>

Trading Operations Estimates 2016/17

TRADING OPERATIONS ESTIMATES

for year ending 31 March 2017

	<u>2016/17</u> £	<u>2016/17</u> £	<u>2016/17</u> £
	Income	Expenditure	Gross Surplus
Trading Operations			
Transport	32,712,300	31,869,600	842,700
Area Operations	74,952,300	74,155,300	797,000
	<u>107,664,600</u>	<u>106,024,900</u>	<u>1,639,700</u>
Contribution to General Fund			1,497,300
Net Surplus			<u><u>142,400</u></u>

TRADING OPERATIONS ESTIMATES
for year ending 31 March 2017

	Estimate <u>2016/17</u> £
<u>Expenditure:</u>	106,024,900
Employee costs	53,576,100
Premises costs	1,874,800
Supplies and services	7,302,700
Transport and plant	37,294,900
Third party payments	1,654,400
Allocations	2,060,700
Capital charges	36,700
Central support allocations in	2,224,600
<u>Income:</u>	107,664,600
Customer and client receipts	5,127,400
Inter departmental trading income	102,537,200
Gross Surplus	1,639,700
Contribution to General Fund	1,497,300
<u>Net Surplus</u>	142,400